

ISLE OF ANGLESEY COUNTY COUNCIL

REPORT TO:	EXECUTIVE COMMITTEE
DATE:	16 JULY 2018
SUBJECT:	SUMMARY OF DRAFT FINAL ACCOUNTS 2017/18
PORTFOLIO HOLDER(S):	COUNCILLOR ROBIN WILLIAMS - PORTFOLIO HOLDER (RESOURCES)
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LOCAL MEMBERS:	n/a

A - Recommendation/s and reason/s

This report presents the draft Comprehensive Income and Expenditure Statement for 2017/18 and the Draft Balance Sheet as at 31 March 2018. The report also presents information about reserves and balances.

It is important to note that these figures are unaudited and may, therefore, be subject to change. A report will be presented to the Executive following the completion of the External Audit.

Recommendations:-

- 1) That the Executive note the draft unaudited main financial statements for 2017/18;
- 2) That the Executive note the position on earmarked reserves and to approve the use of, or increases to, individual reserves as noted in Appendix 4;
- 3) That the Executive approve the new reserves amounting to £0.513m as shown in table 3 below;
- 4) That the Executive note the school balances position;
- 5) That the Executive note the HRA balances as at 31 March 2018;
- 6) That the Executive note the Consultancy Costs for Quarter 4.

B - What other options did you consider and why did you reject them and/or opt for this option?

n/a

C - Why is this a decision for the Executive?

This matter is delegated to the Executive.

CH - Is this decision consistent with policy approved by the full Council?

Yes

D - Is this decision within the budget approved by the Council?		
Yes		
DD - Who did you consult?		What did they say?
1	Chief Executive / Strategic Leadership Team (SLT) (mandatory)	No comment
2	Finance / Section 151 (mandatory)	n/a – this is the Section 151 Officer's report
3	Legal / Monitoring Officer (mandatory)	No comment
4	Human Resources (HR)	
5	Property	
6	Information Communication Technology (ICT)	
7	Scrutiny	
8	Local Members	
9	Any external bodies / other/s	
E - Risks and any mitigation (if relevant)		
1	Economic	
2	Anti-poverty	
3	Crime and Disorder	
4	Environmental	
5	Equalities	
6	Outcome Agreements	
7	Other	
F - Appendices:		
<ul style="list-style-type: none"> • Appendix 1 - Report summarising the main financial statements and impact on reserves; • Appendix 2 – Draft Comprehensive Income and Expenditure Statement 2017/18; • Appendix 3 – Draft Balance Sheet as at 31 March 2018; • Appendix 4 – Earmarked Reserves 2017/18; • Appendix 5 – School Balances per school; • Appendix 6 – Consultancy Costs Qtr 4; • Appendix 7 - Summary of Consultancy Expenditure Q1 – Q4. 		
FF - Background papers (please contact the author of the Report for any further information):		
<ul style="list-style-type: none"> • 2017/18 Revenue Budget outturn report 21 May 2018 to the Executive; • 19 February 2018 – Use of reserves and balances report to the Executive. 		

1. PURPOSE

This report aims to present the draft main financial statements for the financial year 2017/18. A summary of all reserves held by the Council is also presented for approval.

2. BACKGROUND

- 2.1** Each year the Council is required by law to produce a draft set of accounts which must be signed by the Section 151 Officer by the following 30 June. The draft accounts for 2017/18 have been completed and the external auditors, Deloitte LLP, started the audit of the accounts on Monday 11 June 2018. The draft accounts for the current financial year, 2018/19, must be signed by 15 June 2018 in line with the new legal requirement for completing the Statement of Accounts earlier. This reduces again by law for the accounts for 2020/21 and beyond where the draft Statement of Accounts must be signed by 31 May each year.
- 2.2** The full draft Statement of Accounts 2017/18 was presented to Audit Committee on 27 June 2018. The final audited accounts will be presented to Audit Committee and full Council in September 2018.
- 2.3** The main draft financial statements, the Comprehensive Income and Expenditure Account 2017/18 and the Balance Sheet as at 31 March 2018, are presented below.
- 2.4** The final audited accounts are required to be approved by full Council on 25 September 2018.

3. THE DRAFT COMPREHENSIVE INCOME AND EXPENDITURE STATEMENT 2017/18

- 3.1** The draft Comprehensive Income and Expenditure Statement (CIES) 2017/18 is presented in Appendix 2.
- 3.2** This statement shows the cost of providing services in the year in accordance with the statutory accounting requirements and covers both the Council Fund and the Housing Revenue Account (HRA) in one financial statement. This presents the costs of services differently from that reported for draft outturn to the Executive on 21 May 2018.
- 3.3** Outturn is reported on the basis of the structure of organisation and reports on costs funded through the Revenue Support Grant and Council Tax, etc. The service headings on the CIES are, from 2017/18, organised based on the organisation's structure at Service/Function level. However, the CIES also includes statutory accounting adjustments such as depreciation and pension adjustments which do not affect outturn so the outturn report and the CIES are not directly comparable.
- 3.4** The CIES shows the net cost of services was £143.869m with the deficit of £28.708m on the provision of services. In addition, there is a surplus of £50,472k on other comprehensive income and expenditure from accounting adjustments relating to the revaluation of non-current assets, such as Land and Buildings, and the remeasurement of the Pension Liability. The total comprehensive income and expenditure on the CIES is a surplus on services of £21.764m. This mainly relates to accounting adjustments rather than true cost of services. The Government accepts that council tax payers should not be required to fund these accounting adjustments. Therefore, local authority accounts exclude the impact of these in the note called Adjustments between Accounting Basis and Funding Basis under Regulations (note 7 in the Authority's Statement of Accounts). This note for 2017/18 shows £25.219m of accounting adjustments which are cancelled out in the Movement in Reserves Statement (MIRS). This means that the true impact on the Council and HRA reserves from the provision of services is reduced from £27.708m to £2.489m.

- 3.5** The draft outturn report 21 May 2018 highlighted an estimated net overspend of £1.704m. The outturn at the start of audit period was £1.663m. The Council Fund has improved by £41k - this was due to discounts from historic refinancing having been applied during the closure period. However, this may be subject to change if the auditors recommend any further post-audit adjustments.
- 3.6** The Council's General Reserve will decrease by this amount from the financial performance of the Council in 2017/18. However, the general reserve was reduced during the year following the movement of £0.630m for items approved by the Executive as shown in the Table 1 below. An amount of £0.286m from earmarked reserves was returned to the Council Fund General Reserve as the reserves were no longer needed for the purpose originally earmarked for. This gives a net decrease in the general balances of £2.007m. A summary of the movement in the general reserves is provided in Table 2 below in section 5.

Table 1 - Movements from the Council Fund General Reserve during 2017/18

£'000	Reason
95	Approved for preliminary work for Beaumaris Road following landslide from severe weather
28	Approved to fund dismantling Rovacabins
221	Transfer From General Reserves for the Creation of Social Care Staffing Contracts Reserve
238	Transfers from general reserve to fund school redundancies
12	Funding of Redundancies
36	Salary protection Ysgol Syr Thomas Jones and One-off Estate Management Team Cost
630	

4. DRAFT BALANCE SHEET AS AT 31 MARCH 2018

- 4.1** Appendix 3 presents the draft balance sheet for the Council as at 31 March 2018.
- 4.2** This shows the assets and liabilities of the Council at that date. The Council had £400.951m of non-current assets (£374.535m at 31 March 2017). This relates to operational assets used by the Council for the provision of its services which are within property, plant and equipment. It also includes heritage assets, investment properties, intangible assets and long-term debtors. The value of non-current assets increased by £26.416m, this was as a result of a combination of expenditure on new or refurbished assets and gains on the revaluation of assets.
- 4.3** The balance sheet also highlights net current assets of £35.215m (£39.035m at 31 March 2017). These include assets held for sale, stock, short-term debtors and cash and cash equivalents. The main changes are due to: a reduction in cash and cash equivalents of £7.151m, an increase in debtors who owe the Council money of £4.395m and assets held for sale have reduced by £1.082m. The Treasury Management Strategy is to use cash balances to fund capital expenditure rather than through new borrowing. The fall in cash and cash equivalents reflects this strategy.

- 4.4** The total of current liabilities is £35.256m (£28.88m at 31 March 2017), this relates to the amounts owed to others. £12.413m of this relates to borrowing which will be repaid within the next 12 months. £18.251m relates to short-term creditors, for example for supplies received in 2017/18 but which had not been invoiced / paid by 31 March. £0.695m relates to short-term provisions where the Council is required to provide for future liabilities arising from events in 2017/18 or prior. Finally, £3.897m is due to capital grants and contributions received in advance, one of which was the £1.6m contribution from Welsh Government towards the Penrhos Industrial Building development due in 2018/19.
- 4.5** Long-term liabilities amount to £214.327m (£219.863m at 31 March 2017), £106.913m relates to long-term loans mainly from the PWLB. £104.632m relates to the actuarial's valuation of the Pensions liability.

The net assets of the Council are £186.583m (£164.819m at 31 March 2017). The majority of this, £158.727m, is held as unusable reserves, which are accounting reserves such as the revaluation reserve, capital adjustment account and the pensions reserve. The remaining balance is held as usable reserves which amount to £27.856m (£31.345m at 31 March 2017). These include Council fund general and earmarked reserves, schools' balances and HRA reserves which are discussed below. The reduction in usable reserves is due to the use of earmarked reserves to fund the expenditure the reserves were set aside to fund.

5. COUNCIL FUND RESERVES

5.1 General Reserve

5.1.1 Table 2 below summarises the impact of the outturn and accounts on general balances.

Table 2

Analysis of the Movement in Council Fund and HRA General Reserves 2017/18	Council Fund	HRA	Total
	£m	£m	£m
Opening general reserve 1 April 2017	8.355	7.544	15.899
Earmarked reserves returned to the general reserve as no longer required	0.286	0	0.286
Revised balance after transfers between the general reserve and earmarked reserves	8.641	7.544	16.185
Net deficit on the provision of services	-27.788	-0.920	-28.708
Statutory accounting adjustments cancelled out in the MIRS	24.111	0.781	24.892
Net balance before transfers from earmarked reserves to fund earmarked costs within cost of service	-3.677	-0.139	-3.816
Use of earmarked reserves to fund earmarked costs within the cost of services (excluding movements between the general reserve and earmarked reserves noted above)	1.388	0	1.388
Council Fund General Reserve Balance as at 31 March 2018	6.352	7.405	13.757
Remaining balances within earmarked reserves and school balances	14.099	0	14.099
Total Usable Reserves available to the Council 31 March 2018	20.451	7.405	27.856

5.1.2 The Council Fund General Reserve was £8.355m. £0.630m was transferred from the Council Fund General Reserve as approved by the Executive and shown above in Table 2 £0.286m was returned to the General Reserve from the release of earmarked reserves no longer required.

5.1.3 The net impact from the cost of the provision of services on the Council Fund for 2017/18 was £3.677m. £1.663m of this relates to the overspend for the year. The remainder of this figure was funded by earmarked reserves. This is because, in addition to budgeted costs, the cost of services include costs funded by earmarked reserves rather than from just the Council annual budget.

5.1.4 When all the movements in the general reserves are taken into account, the closing balance of the general reserve is £6.352m, a reduction of £2.003m over the year.

In the Council meeting of 28 February 2018, the recommended minimum General Reserve balance was set at £6.5m. The General Reserve at 31 March 2018 was £6.352m slightly below this but in addition to this, there are £11.910m of earmarked reserves relating to the Council Fund. These figures do not include the items identified post draft statement of accounts.

5.2 Earmarked Reserves

5.2.1 In the Executive meeting of 19 February 2018, the existing earmarked reserves of the Council, which amounted to £13.357m at the start of the year, were considered and the Executive approved the continuation of these reserves. At this time, £10.580m of these existing reserves were estimated to carry-forward to 2017/18. In addition, £0.589m of earmarked reserves have been approved previously by the Executive. Table 3 below details these new earmarked reserves created. The total earmarked reserves at 31 March 2018 was £11.910m as shown in Appendix 4.

Table 3

Reserve	Reserve	Service	Balance at start of year £'000	Transfers In £'000	Transfers Out £'000	Balance at end of year £'000	Reason
ZQ427	Dismantling Rova Cabin	Highways, Waste and Property	0	28	0	28	Approved by the Executive to for dismantling of the Rova Cabin
ZQ428	Social Care Staffing Contracts	Children and Families Service	0	221	76	145	Approved by Executive for additional funding for agency staff extensions until key social work posts are filled
ZQ430	Bathing Water Prediction Model	Regulation and Economic Development	0	10	0	10	On going management & maintenance of the weather station
ZQ429	Edge of Care Reserve	Children and Families Service	0	122	0	122	Transfer of unused contingency for Edge of Care project to enable the project which focuses on prevention to progress into 2018/19 and beyond if appropriate.
ZQ431	Beaumaris Pier - Painting	Regulation and Economic Development	0	75	0	75	This has been approved by Executive. The final underspend on Maritime was £75k. This has been transferred to a reserve so that along with budget 2018/19 the Pier at Beaumaris can painted as one year's funding is not adequate to fund the painting works required.
ZQ432	Bus Stop Infrastructure	Highways, Property and Waste	0	133	0	133	Grant was received at year end for pending works
			-	589	76	513	

5.2.2 An update of the reserves is shown in Appendix 4. The analysis of earmarked reserves in Appendix 4 highlights that £1.447m was transferred or spent from the reserves during the year. Some reserves were increased and new reserves were created to provide for essential future projects. Increases amounting to £1.219m were added to earmarked reserves. The majority of these relate to long-standing earmarked reserves and any increases relate to specific requirements to include amounts in reserves. The Executive is asked to approve these increases. This also includes new reserves which are also presented in Table 3 above for Members' approval. Overall, earmarked reserves reduced by £1.447m.

6. SCHOOL BALANCES

6.1 Table 4 provides a summary of school balances which amounted to £1.869m at 31 March 2018 (£2.089m at 31 March 2017). All schools had balances in surplus apart from 3 primary schools (4 as at 31 March 2017) and 1 secondary schools (1 as at 31 March 2017), which had a combined deficit of £0.241m (£0.260m as at 31 March 2017). For all but one of the schools in deficit, there is a plan of action to bring the schools out of a deficit position. We are currently still working with the remaining school to agree a plan of action to reduce the deficit.

Table 4

	Balance 1 April 2016 £'000	Addition / (Reduction) for 2016/17 £'000	Balance 31 March 2017 £'000	Addition / (Reduction) for 2017/18 £'000	Balance 31 March 2018 £'000
Community and Voluntary Primary Schools	1,716	(294)	1,422	(181)	1,241
Community Secondary Schools	304	(76)	228	182	410
Community Special School	166	(10)	156	(77)	79
Foundation Primary School	276	7	283	(144)	139
Total	2,462	(373)	2,089	(220)	1,869

6.2 The full list of the schools' position is shown in Appendix 5.

7. HOUSING REVENUE ACCOUNT (HRA) BALANCE

The opening balance on the HRA on 1 April 2017 was £7.544m. During the year, there was a deficit of £0.139m (the HRA 30 year plan includes the planned reduction of the reserve in order to provide new housing stock), resulting in a closing balance of £7.405m. This balance will be reinvested in the HRA in the future.

8. CONSULTANCY COSTS

Expenditure on consultancy during Quarter 4 was £895k, with £490k of this funded externally from grants or contributions. The total expenditure on consultancy between 1 April 2017 to 31 March 2018 is £2.548m. There are a number of reasons for the use of consultants and the full details of the expenditure can be seen at Appendix 6.

DRAFT COMPREHENSIVE INCOME AND EXPENDITURE STATEMENT 2017/18

2017/18			Services	Note	2016/17		
Gross Expenditure £'000	Gross Income £'000	Net Expenditure £'000			Gross Expenditure £'000	Gross Income £'000	Net Expenditure £'000
82,870	(14,508)	68,362	Lifelong Learning		64,482	(13,974)	50,508
34,598	(10,505)	24,093	Adult Services		32,130	(9,054)	23,076
10,476	(710)	9,766	Children's Services		8,902	(466)	8,436
4,686	(3,768)	918	Housing		5,993	(3,906)	2,087
29,469	(8,404)	21,065	Highways, Property and Waste		29,431	(7,625)	21,806
12,685	(5,950)	6,735	Regulation and Economic Development		11,694	(6,284)	5,410
7,504	(209)	7,295	Transformation		4,433	(223)	4,210
28,175	(19,276)	8,899	Resources		28,461	(19,598)	8,863
2,215	(353)	1,862	Council Business		1,994	(458)	1,536
544	(707)	(163)	Corporate and Democratic Costs		2,321	(194)	2,127
613	(9)	604	Corporate Management		892	(11)	881
260	-	260	Non-distributed costs		97	-	97
10,711	(16,538)	(5,827)	Housing Revenue Account (HRA)		10,137	(16,285)	(6,148)
224,806	(80,937)	143,869	Deficit on Continuing Operations		200,967	(78,078)	122,889
		23,148	Other operating expenditure	12			23,042
		8,628	Financing and investment income and expenditure	13			8,861
		(146,937)	Taxation and non-specific grant Income	14			(145,252)
		28,708	Deficit on Provision of Services				9,540
		(43,059)	Surplus on revaluation of non-current assets	11c, 15 & 17			(7,631)
		(7,413)	Re-measurement of net Pension liability	11ch & 41			7,333
		(50,472)	Other Comprehensive Income and Expenditure				(298)
		(21,764)	Total Comprehensive Income and Expenditure				9,242

DRAFT BALANCE SHEET AS AT 31 MARCH 2018

	Note	31 March 2018 £'000	31 March 2017 £'000
Property, plant and equipment	15	388,928	363,736
Heritage assets	17	3,645	3,454
Investment property	18	5,791	6,092
Intangible assets	19	756	606
Long-term investments	44	1	1
Long-term debtors	24	1,830	646
Long-term Assets		400,951	374,535
Short-term investments	44	5	5
Assets held for sale	21	2,442	3,524
Inventories	23	385	367
Short-term debtors	24	24,594	20,199
Cash and cash equivalents	25	7,789	14,940
Current Assets		35,215	39,035
Short-term borrowing	44	(12,413)	(7,672)
Short-term creditors	26	(18,251)	(18,112)
Short-term provisions	27	(695)	(2,831)
Capital grants receipts in advance	37	(3,897)	(273)
Current Liabilities		(35,256)	(28,888)
Long-term creditors	26	(151)	(166)
Long-term provisions	27	(2,631)	(2,631)
Long-term borrowing	44	(106,913)	(111,557)
Other long-term liabilities	41	(104,632)	(105,509)
Long-term Liabilities		(214,327)	(219,863)
Net Assets		186,583	164,819
Usable reserves	MIRS	27,856	31,345
Unusable reserves	11	158,727	133,474
Total Reserves		186,583	164,819

TOTAL EARMARKED RESERVES AS AT 31 MARCH 2018

Cost Centre	Reserve	Service	Balance at Start of Year £	Transfers In £	Transfers out £	Balance at End of Year £
ZQ101	School Days Reserve	Lifelong Learning - Education	66,860	-730	0	66,130
ZQ102	Waste Reserve/Recycling	Highways, Property, Waste - Waste Management	-396,780	-111,767	386,780	-121,768
ZQ103	Job Evaluation	Corporate	0	0	0	0
ZQ104	Section 117 Reserve	Adults Services - Mental Health	-150,000	0	0	-150,000
ZQ106	Recycling Process Income	Highways, Property, Waste - Waste Management	-389,372	-245,759	0	-635,130
ZQ107	Museum Purchase Fund	Lifelong Learning - Culture	-19,167	-3,248	0	-22,415
ZQ170	Insurance (Catastrophe) Reserve	Resources	-1,370,713	0	120,713	-1,250,000
ZQ180	Revenue Contributions Unapplied	Corporate	-899,190	-238,411	0	-1,137,601
ZQ181	Penhesgyn Site Management Reserve	Highways, Property, Waste - Waste Management	-2,000,000	0	0	-2,000,000
ZQ300	Cost Of Change	Corporate	-421,096	-17,420	94,530	-343,986
ZQ307	Sick/Insurance Scheme-Primary	Lifelong Learning - Education	-48,272	0	74,795	26,523
ZQ311	Licence Reserve	Regulation & Economic Development - Planning & Public Protection	-23,000	0	0	-23,000
ZQ313	Highway Airport 0607 Earmarked	Highways, Property, Waste - Waste Management	-93,990	0	7,502	-86,488
ZQ316	NWW Treatment Plant	Highways, Property, Waste - Waste Management	-1,206,156	0	24,357	-1,181,799
ZQ318	Energy Island Economic Development Reserve	Regulation & Economic Development - Economic	-47,896	0	39,714	-8,182
ZQ319	Asset Management Rationalisation	Highways, Property, Waste - Property	-56,796	0	14,140	-42,656
ZQ321	Schools Rationalisation	Lifelong Learning - Education	-887,474	-62,149	927,967	-21,656
ZQ322	Developer Contribution Highways	Regulation & Economic Development	-54,480	0	54,480	0
ZQ330	EU Projects Reserve	Regulation & Economic Development - Economic	-50,000	0	50,000	0
ZQ331	Major Developments	Regulation & Economic Development - Economic	-233,362	-33,438	1,687	-265,113
ZQ332	Land Charges computer system	Council Business - Legal	-8,100	0	0	-8,100

Cost Centre	Reserve	Service	Balance at Start of Year	Transfers In	Transfers out	Balance at End of Year
ZQ334	Purchase new Legal Case Management System	Council Business - Legal	-30,000	0	30,000	0
ZQ335	Invest to Save - on line school meal payment	Lifelong Learning - Education	-25,542	0	0	-25,542
ZQ337	Estyn Allan y Gogledd	Lifelong Learning - Culture	-2,643	0	2,643	0
ZQ338	Smarter Working Training reserve		-15,264	0	15,264	0
ZQ339	PSBA conversion costs	Transformation - ICT	-982	0	982	0
ZQ343	Invest to save Child Placement Service	Children's Services - Child Placement Service	-420	0	420	0
ZQ344	Transformation	Adults & Children's Services	-196,935	0	122,476	-74,459
ZQ345	Homeless Provision	Housing	-87,950	-50,000	49,638	-88,312
ZQ346	Landlord Tenant Improvements	Housing	-5,000	0	0	-5,000
ZQ347	Affordable housing	Housing	-99,000	0	0	-99,000
ZQ348	Housing Management	Housing	-56,300	0	50,000	-6,300
ZQ350	Planning and Public Protection Reserve -PIF Grant	Regulation & Economic Development - Planning & Public Protection	-12,871	0	12,871	0
ZQ353	Highways Restricted Grants Reserve Flood	Highways, Property, Waste - Highways	-36,473	0	0	-36,473
ZQ354	Highways Restrcted Grants Reserve Coastal Path	Highways, Property, Waste - Highways	-7,575	0	0	-7,575
ZQ355	Highways Restrcted Grants Reserve Airport Car Pk inc	Highways, Property, Waste - Highways	-6,406	0	4,005	-2,401
ZQ358	Corp Fin - Development CIVICA systems	Corporate - Resources	-21,592	0	5,106	-16,486
ZQ359	Economic & Community Regeneration Leisure - maintenance schemes	Regulation & Economic Development - Leisure	-2,941	0	2,941	0
ZQ363	Resources - Revenues & Benefits IT	Resources	-54,870	0	11,934	-42,936
ZQ402	Local Development Plan (previously Planing & Public Protection Reserve)	Regulation & Economic Development - Planning & Public Protection	-208,190	0	39,490	-168,700
ZQ404	SETS European Grant	Regulation & Economic Development - Economic	-37,116	0	37,116	0
ZQ406	Webcasting	Council Business - Policy	-500	0	500	0

Cost Centre	Reserve	Service	Balance at Start of Year	Transfers In	Transfers out	Balance at End of Year
ZQ407	Earmarked Reserve SCWDP	Transformation - HR	-40,430	0	0	-40,430
ZQ408	Buy With Confidence Reserve	Regulation & Economic Development - Planning & Public Protection	-3,147	-731	0	-3,878
ZQ409	Social Substance Misuse	Transformation - HR	-54,000	0	54,000	0
ZQ413	Spend to Save Public Conveniences	Highways, Property, Waste - Waste Management	-28,881	0	19,975	-8,906
ZQ414	Policy Management System	Council Business - Policy	-32,600	0	24,237	-8,363
ZQ415	Planning	Regulation & Economic Development - Planning & Public Protection	-25,000	0	25,000	0
ZQ416	Revenues & Benefits Staff Supervisor	Resources	-27,000	0	27,000	0
ZQ417	Equal Pay Reserve	Corporate	-1,059,292	0	246,190	-813,102
ZQ418	Invest to Save - No Classification		0	0	52,529	52,529
ZQ418	Invest to Save - EDRMS Revenues & Benefits (ZB00304)	Resources	-170,000	0	127,856	-42,144
ZQ418	Invest to Save - Local Land & Prop Gazetteer (ZB00305)	Regulation and Economic Development	-10,800	0	10,800	0
ZQ418	Invest to Save - CRM System (ZB00306)	Transformation	-255,000	0	33,724	-221,276
ZQ418	Invest to Save - Payment Gateway (ZB00307)	Transformation	-27,000	0	6,000	-21,000
ZQ418	Invest to Save - Planning System (ZB00308)	Regulation and Economic Development	-105,972	0	28,437	-77,536
ZQ418	Invest to Save - Cash Management System (ZB00309)	Resources	-150,000	0	59,078	-90,922
ZQ418	Invest to Save - Modern Business Processes (ZB00310)		-87,000	0	0	-87,000
ZQ418	Invest to Save - Digital Services Staffing (ZB00311)		-120,000	0	0	-120,000
ZQ418	Invest to Save - Digital Connect within Learning (ZB00312)	Learning	-45,000	0	0	-45,000
ZQ419	Major Developments - Planning	Regulation & Economic Development - Planning & Public Protection	-240,849	-350,839	0	-591,689

Cost Centre	Reserve	Service	Balance at Start of Year	Transfers In	Transfers out	Balance at End of Year
ZQ420	Supporting People Administration	Housing	-734,010	-25,133	0	-759,143
ZQ421	Corporate Vulnerable Persons	Housing	-570,000	0	0	-570,000
ZQ422	Project Development - Breakwater Park	Regulation & Economic Development	-20,000	0	17,050	-2,950
ZQ423	Planning & Legal Costs	Regulation & Economic Development	-50,000	0	27,625	-22,375
ZQ424	Winter Maintenance	Highways, Property, Waste	-33,478	-54,480	33,478	-54,480
ZQ425	Northgate HR Payroll Project	Corporate	-248,943	0	196,510	-52,433
ZQ426	Restricted Contingency Funded Projects	Resources	-20,830	-24,550	6,688	-38,692
ZQ427	Dismantling Rova Cabins	Corporate	0	-28,000	0	-28,000
ZQ428	Social Care Staffing Contracts	Adults Services	0	-221,257	76,520	-144,737
ZQ430	Bathing Water Prediction Model	Regulation and Economic Development	0	-10,000	0	-10,000
ZQ429	Edge of Care Reserve	Adults Services	0	-121,724	0	-121,724
ZQ431	Beaumaris Pier - Painting	Regulation and Economic Development	0	-74,968	0	-74,968
ZQ432	Bus Stop Infrastructure	Highways, Property and Waste	0	-133,475	0	-133,475
Total			(13,356,786)	(1,808,080)	3,254,747	(11,910,119)

SCHOOL BALANCES AT 31 MARCH 2018

YSGOL / SCHOOL	Balans ddygwyd ymlaen 2016/17 balance brought forward	Dyraniad 2017/18 Allocation	Cyfanswm Gwariant 2017/18 Total Expenditure	Balans i'w ddwyn ymlaen 2017/18 Balance carried forward	% o'r Gyllideb / % of the budget	Defnyddio i Gydbwyso cyllideb 2018/19 / Used to balance 2018/19 budget	Balans yn weddill o Gronfeydd wrth gefn 2017/18 Balance left of 2017/18 reserves
	£	£	£	£	%	£	£
AMLWCH	8,022	1,016,192	992,910.19	23,281	2%		23,281
BEAUMARIS	11,055	307,545	287,622.05	19,922	6%		19,922
BODEDERN	25,041	462,761	446,513.44	16,248	4%		16,248
BODFFORDD	416	334,246	331,819.79	2,426	1%		2,426
BODORGAN	27,912	244,472	210,623.49	33,849	14%		33,849
BRYNGWRAN	22,266	277,416	253,196.25	24,220	9%		24,220
BRYNSIENCYN	6,313	254,123	255,632.61	-12,510	-5%		-12,510
CEMAES	24,804	408,874	369,174.09	39,700	10%		39,700
DWYRAN	16,289	223,909	186,195.82	37,713	17%		37,713
ESCEIFIOG	50,669	675,019	598,142.66	76,877	11%		76,877
GARREGLEFN	32,740	229,160	223,699.98	5,460	2%		5,460
GWALCHMAI	11,500	419,320	390,370.28	28,950	7%		28,950
PARC,CAERGYBI	74,537	390,517	390,520.00	-3	0%		-3
MOELFRE	41,915	449,375	434,431.49	14,943	3%		14,943
LLANBEDRGOCH	13,282	220,862	200,358.83	20,503	9%		20,503
LLANFACHRAETH	13,472	112,542	112,540	2	0%		2
FFRWD WIN	19,093	115,803	115,800	3	0%		3

YSGOL / SCHOOL	Balans ddygwyd ymlaen 2016/17 balance brought forward	Dyraniad 2017/18 Allocation	Cyfanswm Gwariant 2017/18 Total Expenditure	Balans i'w ddwyn ymlaen 2017/18 Balance carried forward	% o'r Gyllideb / % of the budget	Defnyddio i Gydbwyso cyllideb 2018/19 / Used to balance 2018/19 budget	Balans yn weddill o Gronfeydd wrth gefn 2017/18 Balance left of 2017/18 reserves
	£	£	£	£	%	£	£
LLANFAIRPWLL	22,315	1,258,165	1,219,038.75	39,126	3%		39,126
LLANFEHELL	-736	381,604	376,147.87	5,457	1%		5,457
Y GRAIG	62,648	1,398,428	1,386,341.56	12,086	1%		12,086
LLANGOED	14,166	399,706	393,968.41	5,737	1%		5,737
LLANGRISTIOLUS	12,442	434,742	429,849.77	4,893	1%		4,893
LLANERCHYMEDD	-15,776	505,044	494,980.50	10,064	2%		10,064
LLANRHUDDLAD	36,141	131,151	131,150.00	1	0%		1
PENCARNISIOG	-4,085	255,515	251,774.18	3,741	1%		3,741
PENTRAETH	7,949	394,419	379,214.97	15,204	4%		15,204
PENYSARN	2,101	404,691	404,039.66	651	0%		651
RHOSCOLYN	7,871	467,971	424,799.38	43,171	9%		43,171
RHOSNEIGR	55,355	342,005	282,128.64	59,876	18%		59,876
RHOSYBOL	26,560	334,410	279,277.51	55,132	16%		55,132
TALWRN	38,804	269,104	217,340.50	51,764	19%		51,764
Y DYFFRYN	72,810	539,530	503,714.61	35,815	7%		35,815
LLANFAWR	31,425	1,168,625	1,140,245.31	28,379	2%		28,379
GORONWY OWEN	-31,877	499,983	523,885.98	-23,903	-5%		-23,903
LLAINGOCH	60,995	367,775	367,770.00	5	0%		5
NIWBWRCH	44,237	345,617	307,206.79	38,410	11%		38,410
Y TYWYN	77,811	641,141	568,516.12	72,625	11%		72,625
LLANDEGFAN	34,208	607,688	555,399.88	52,288	9%		52,288
Y BORTH	81,406	1,004,806	912,752.22	83,054	8%		83,054
KINGSLAND	82,648	778,148	723,596.63	54,551	7%		54,551

YSGOL / SCHOOL	Balans ddygwyd ymlaen 2016/17 balance brought forward	Dyraniad 2017/18 Allocation	Cyfanswm Gwariant 2017/18 Total Expenditure	Balans i'w ddwyn ymlaen 2017/18 Balance carried forward	% o'r Gyllideb / % of the budget	Defnyddio i Gydbwyso cyllideb 2018/19 / Used to balance 2018/19 budget	Balans yn weddill o Gronfeydd wrth gefn 2017/18 Balance left of 2017/18 reserves
	£	£	£	£	%	£	£
MORSWYN	31,161	615,561	590,877.25	24,683	4%		24,683
CORN HIR	93,618	935,078	871,025.65	93,618	7%		64,052
PARCH. THOMAS ELLIS	113,284	346,384	346,380.00	4	0%		4
PARC Y BONT	28,928	515,908	485,997.11	29,911	6%		29,911
LLANGAFFO	13,187	249,847	240,533.09	9,314	5%		9,314
SANTES FAIR	24,506	706,846	683,298.91	23,548	3%		23,548
RHYDYLLAN	0	400,980	384,324.45	16,656	4%		16,656
CYBI	0	1,179,340	1,086,524.70	92,815	8%		92,815
CAERGEILIOG	282,924	1,513,934	1,231,007	139,338	9%		139,338
IS-GYFANSWM Cynradd)/ SUB TOTAL (Primary)	1,706,351	25,536,281	24,012,658	1,380,034	5%		1,380,034
SYR THOMAS JONES	-209,371	2,579,550	2,784,421.66	-204,872	-8%		-204,872
CAERGYBI	158,634	4,085,698	3,924,065.81	161,632	4%	-142,180	19,452
LLANGEFNI	30,787	3,388,834	3,323,161.49	65,673	2%		65,673
DAVID HUGHES	82,234	5,194,918	5,096,887.14	98,031	2%		98,031
BODEDERN	165,116	3,648,880	3,358,920.28	289,950	8%		289,950
IS-GYFANSWM Uwchradd)/ SUB TOTAL (Secondary)	227,400	18,897,880	18,487,466	410,414	2%	-142,180	268,234
Y BONT	155,587	1,719,637	1,640,657	78,980	5%		78,980
IS-GYFANSWM (Arbennig) / SUB TOTAL (Special)	155,587	1,719,637	1,640,657	78,980	5%		78,980
CYFANSWM / TOTAL	2,089,338	46,513,798	44,140,782	1,869,427	4%	-142,180	1,727,247

**APPENDIX 5
(continued)**

	Deficit 2017/18	Surplus 2017/18	Balances 2017/18
Primary	-36,416	1,416,450	1,380,034
Secondary	-204,872	615,285	410,414
Special	0	78,980	78,980
Total	-241,288	2,110,715	1,869,427

APPENDIX 6

	Amount Q4 £	Category - Reason Appointed			Source of Funding (Specific Core Budget / Unutilised staffing budget / Grant / External Contribution)	Description of work undertaken
		Ongoing to cover specific skill set that doesn't require Permanent Post	Volume of Work	Specific Work / One Off Project		
Value spent on consultancy Q1, Q2 & Q3	1,653,388					
	11,375			✓	Core	Professional fees for Education Department
	1,710	✓			Core	Provide training and advice and policy development for Safeguarding, health and safety advice and monitoring staff attendance across all schools
	250			✓	Grant	External supporting role for NQT teachers in their first year of teaching
	6,125			✓	Invest to Save	Professional fees for Education Department
	9,791			✓	Invest to Save	CAPITA One Transport Module
	8,800			✓	Invest to Save	Professional services for implementation of transport module
	2,063			✓	Grant	Monitoring Welsh Language strategy on behalf of Local Authority
	80			✓	Grant	Developing the Welsh Provision to Schools in Holyhead
	480	✓			Grant	Conduct 10 digital surgeries
	570	✓			Grant	Tutor for Digital Inclusion Surgery Sessions
Total Central Education	41,244					

	Amount Q4 £	Category - Reason Appointed			Source of Funding (Specific Core Budget / Unutilised staffing budget / Grant / External Contribution)	Description of work undertaken
		Ongoing to cover specific skill set that doesn't require Permanent Post	Volume of Work	Specific Work / One Off Project		
Value spent on consultancy Q1, Q2 & Q3	1,653,388					
	118	✓			Core	Artist Masterclasses
	52	✓			Core	Artist Masterclasses
	280	✓			Core	Artist to lead Criw Celf
	400	✓			Core	Artist to lead Criw Celf
	250	✓			Core	Artist to lead Criw Celf
	425	✓			Core	Training for Mill Staff
	560	✓			Grant	Preperation and Delivery of reader development strategy Seminar
Total Culture	2,085					
Economic & Regeneration	378			✓	External (Grant)	VVP Forum Draft Notes 09/09/16 Final Holyhead VVP Report
	1,250			✓	Core	Valuation and Appraisal Report
	343			✓	External (Grant)	Translation for VVP Report
	4,966			✓	External (Grant)	Forward Strategy for Holyhead
	19,992	✓			Core	Transmissions Infrastructure and Grid Connections Framework Agreement - Provision of support and advice in dealing with technical aspects of National Grid's proposed Development Consent Order application (North Wales Connection Project)

	Amount Q4 £	Category - Reason Appointed			Source of Funding (Specific Core Budget / Unutilised staffing budget / Grant / External Contribution)	Description of work undertaken
		Ongoing to cover specific skill set that doesn't require Permanent Post	Volume of Work	Specific Work / One Off Project		
Value spent on consultancy Q1, Q2 & Q3	1,653,388					
	7,832	✓			Core	Professional Fees IaCC North Wales Connections Project - Draft DCO - Support and Advise
	2,250			✓	Core	Energy Island - Attending meeting, Site Visit, Research and creation of Education is Everybody's Business
	3,750			✓	Core	Economist view of site preparation and clearance
	7,772	✓		✓	External (PPA)	IoACC Ecological Support
	820	✓		✓	External (PPA)	Annual Sage Coretime Maintenance Support and Licence 30 users from 1/2/18 - 31/1/19
	37,763	✓		✓	External (PPA)	Provision of Strategic Advice on Wylfa Newydd Project
	74,452	✓		✓	External (PPA)	Development Consent Order
	4,619	✓		✓	External (PPA)	Amlwch Leisure Centre Impact Assessment
	11,821	✓		✓	External (PPA)	Archaeological Planning Core Team HN
	320	✓		✓	External (PPA)	Review of CHP Report
	10,000	✓		✓	External (PPA)	Social Care Displacement 1
	2,880	✓		✓	External (PPA)	Review of CHP Report
	3,782	✓		✓	External (PPA)	Consultancy West Somerset Council – Major Development Works
	4,500	✓		✓	External (PPA)	Review of Environmental Permit Application

	Amount Q4 £	Category - Reason Appointed			Source of Funding (Specific Core Budget / Unutilised staffing budget / Grant / External Contribution)	Description of work undertaken
		Ongoing to cover specific skill set that doesn't require Permanent Post	Volume of Work	Specific Work / One Off Project		
Value spent on consultancy Q1, Q2 & Q3	1,653,388					
	4,325	✓		✓	External (PPA)	Landscape Support TCPA's January inputs
	5,524	✓		✓	External (PPA)	Site Preparation and Clearance review of the SP&C Application documents
	273	✓		✓	External (PPA)	Annual Sage Coretime Maintenance Support and Licence 30 Users 1/218-31/1/19
	245	✓		✓	External (PPA)	Consultancy Agreement (October 2016)-Provision of Strategic Advice re Horizon Nuclear Power/National Grid Connection Project
	31,035	✓		✓	External (PPA)	Professional Fees for ongoing advice and support in relation to the North Wales Connection Project
	85,458	✓		✓	External (PPA)	Professional Fees for services rendered in connection with IoACC North Wales Connection Project - Draft DCO - Support and Advice
	794	✓		✓	External (PPA)	Provision of curatorial archeological works (historic environment planning advice) Dec 2017
	429	✓		✓	External (PPA)	Provision of Strategic Advice on National Grid Project Interim Invoice January 2018

	Amount Q4 £	Category - Reason Appointed			Source of Funding (Specific Core Budget / Unutilised staffing budget / Grant / External Contribution)	Description of work undertaken
		Ongoing to cover specific skill set that doesn't require Permanent Post	Volume of Work	Specific Work / One Off Project		
Value spent on consultancy Q1, Q2 & Q3	1,653,388					
	24,666			✓	External (NDA)	Penrhos Business Units
	7,111			✓	External (NDA)	Feasibility Work on Shire Hall
	2,500			✓	External (NDA)	Feasibility Work on Shire Hall
	5,000			✓	Core	Memo of understanding
	339			✓	Core	Agricultural Appraisal for Land
	47,128			✓	Core	Consultancy Fees – Develop Management Support – Planning Control
	1,470	✓			Core	Engineering Services
	75,632	✓		✓	Grant	Consultancy work completed - Craig y Don Estate
	5,792	✓			Grant	Project Management works at Craig y Don Amlwch
	3,500	✓			Grant	Contribution – Collecting Shellfish from the Menai for 04/16 - 12/17
	303			✓	Core	Zoo Licensing Inspection of Anglesey Sea Zoo - 15/12/17
	231			✓	Core	Zoo Licensing Inspection of Pili Palas - 15/12/17
	333	✓		✓	Core	Contribution – Collecting shellfish from the Menai Straits

	Amount Q4 £	Category - Reason Appointed			Source of Funding (Specific Core Budget / Unutilised staffing budget / Grant / External Contribution)	Description of work undertaken
		Ongoing to cover specific skill set that doesn't require Permanent Post	Volume of Work	Specific Work / One Off Project		
Value spent on consultancy Q1, Q2 & Q3	1,653,388					
	247	✓		✓	Grant	Translator for meeting for residents at - Craig y Don, Amlwch
	365	✓		✓	Core - External PMO Refunded	Supply and Analyse Diffusion Tubes, February 2018 - January 2019
	100			✓	Core	Production of 1 painting
	3,498	✓			Core	Food Hygiene Inspection
	2,442	✓		✓	Grant	Food Hygiene Inspection Costs - FSA Funding (coded from BR004/A0500)
	30	✓		✓	Core	Credit scoring checks
	245	✓		✓	Core	Sampling
	95	✓		✓	Core	Translation Service
	978	✓		✓	Grant Contribution	Collaborative 2017 Air Quality Progress Report Produced by Bereau Veritas - Ynys Môn Count Council Contribution
	500	✓		✓	Core	To carry out inspection, testing and labelling of each item
	500			✓	Grant Contribution	Story & Song for Family Festival
	2,328	✓		✓	Core	Direct Debits Worldpay
	340			✓	Grant Contribution	Walking Activities to try and encourage older people to get out and walk
	90			✓	Grant Contribution	Safeguarding Course

	Amount Q4 £	Category - Reason Appointed			Source of Funding (Specific Core Budget / Unutilised staffing budget / Grant / External Contribution)	Description of work undertaken
		Ongoing to cover specific skill set that doesn't require Permanent Post	Volume of Work	Specific Work / One Off Project		
Value spent on consultancy Q1, Q2 & Q3	1,653,388					
	680			✓	Grant Contribution	Netball Leaders
	235			✓	External (Sports Wales - LAPA)	First Aid training
	514,253					
Highways	92			✓	Core	Parking adjudication service levy
	2,613	✓	✓		Core	WPPP fixed contribution for processing of Parking FPN's
	21,216	✓		✓	Core	Charges in respect of PCN's issued on behalf of Isle of Anglesey County Council 01/01/18 to 31/1/18
	501	✓			Core	Staff time - Ynys Môn Remote data collection
	7,500	✓		✓	Core	CSSW Asset Management Project for 2017/18
	3,375	✓		✓	Core	THS reports, RCI data and WGA reporting
	14,172	✓		✓	Core	Provide Scanner survey for estimated lengths
	4,167	✓		✓	Core	Basic Asset Protection
	14,446	✓		✓	Grant / Core	Amser Staff - External Costs - Nant y Felin
	9,849	✓		✓	Grant / Core	Amser Staff - External Costs - Maes Hafoty
	7,200	✓		✓	Grant	Amser Staff - External Costs - Brynsiencyn
	85,132					

	Amount Q4 £	Category - Reason Appointed			Source of Funding (Specific Core Budget / Unutilised staffing budget / Grant / External Contribution)	Description of work undertaken
		Ongoing to cover specific skill set that doesn't require Permanent Post	Volume of Work	Specific Work / One Off Project		
Value spent on consultancy Q1, Q2 & Q3	1,653,388					
Schools	5,400	✓		✓	Core	Support to schools for 2 days a week
	350	✓		✓	Core	Support for the governing body
	525	✓		✓	Core	Support for the governing body
	6,275					
Waste	45,719	✓			Core Budget - Self Funded	Charges for the management of fixed penalty notices
	1,000	✓			Core	Perimeter Gas Monitoring
	3,580	✓			Core	Penhesgyn Landfill Gas Technical Support
	167	✓			Core	Metering & Settlement Fee
	130	✓			Core	DuoS Offtake Only
	21,759	✓			Core	Contribution to treatment plant
	2,598	✓			Core	Contribution to Conwy transfer station
	15,025	✓			Core	Landfill Site Management
	7,800	✓			Core	CQA Report and Performance Management of the works
	1,856	✓			External Contribution & Grant	Bioaerosol monitoring
	600	✓			External Contribution & Grant	Consultancy work carried out at Penhesgyn
Total Waste	100,234					

	Amount Q4 £	Category - Reason Appointed			Source of Funding (Specific Core Budget / Unutilised staffing budget / Grant / External Contribution)	Description of work undertaken
		Ongoing to cover specific skill set that doesn't require Permanent Post	Volume of Work	Specific Work / One Off Project		
Value spent on consultancy Q1, Q2 & Q3	1,653,388					
HRA	275			✓	Core HRA	Travel and Overnight -
	1,165			✓	Core HRA	Consultancy Services Keystone Upgrade
	1,150			✓	Core HRA	One day's consultancy service 17/1/18
	100			✓	Core HRA	Webinar Repairs
	153			✓	Core HRA	Expenses, Subsistence and Accommodation 21/11/18
	1,250			✓	Core HRA	Tyoe II Storage & Engine Audit Purge
	5,900			✓	Grant	Affordable housing Payment
	9,993					
Adults Services	2,736			✓	Core budget	Consultancy for catering Feasibility
	228			✓	Transformation Reserve	Facilitate a public meeting
	4,675			✓	ICF Grant	Consultancy costs to scope the future vision
	7,639					
Childrens Service	1,500			✓	50 % Core budget/ 50% Gwynedd CC	Speaking Events 25/3/2018
	1,500					

	Amount Q4 £	Category - Reason Appointed			Source of Funding (Specific Core Budget / Unutilised staffing budget / Grant / External Contribution)	Description of work undertaken
		Ongoing to cover specific skill set that doesn't require Permanent Post	Volume of Work	Specific Work / One Off Project		
Value spent on consultancy Q1, Q2 & Q3	1,653,388					
Transformation	2,250			✓	Specific Core Budget	Installation and Consultancy Services
	300			✓	Specific Core Budget	Estimated Expenses
	600			✓	Specific Core Budget	Management Services 1/01/2018 - 31/01/2019
	850			✓	Specific Core Budget	SSL Certificate Upgrade on Citrix Infrastructure
	1,275			✓	Specific Core Budget	Citrix Netscaler Upgrade
	425			✓	Specific Core Budget	Consultancy & project management - Setup singlepoint on new server
	2,125			✓	Specific Core Budget	Arus Northgate Consultancy
	950			✓	Specific Core Budget	By Comms Care-Cisco Gold accredited professional services
	2,250			✓	Specific Core Budget	Design and Installation of Software
	6,198			✓	Specific Core Budget	Professional Services
	17,223					

	Amount Q4 £	Category - Reason Appointed			Source of Funding (Specific Core Budget / Unutilised staffing budget / Grant / External Contribution)	Description of work undertaken
		Ongoing to cover specific skill set that doesn't require Permanent Post	Volume of Work	Specific Work / One Off Project		
Value spent on consultancy Q1, Q2 & Q3	1,653,388					
Council Business	7,873	No	Covers full-time post	Corporate Governance	Overspend on budget	Professional Services – Locum Solicitor
	44,355	No	Covers 2 full-time posts	Land Charges x 1; Contracts x 1	Overspend on budget	Professional services of: (Land Charges) (Contracts) Locum Solicitors
	52,229					
Resources	1,500	✓			Core budget	VAT Consultancy
	4,300			✓	Core budget	Consultancy on Civica system
	600			✓	Core budget	Travel Expenses for Consultant
	17,500			✓	Core budget - MRP budget	MRP Review
	14,100			✓	Core budget	Northgate Payroll Project expert
	2,497			✓	Core budget	Project Management Costs -
	2,000			✓	Core budget	Technical Installation of Resource Reporting Service (RRS)
	1,750			✓	Core budget	Northgate Payroll Project expert
	5,000			✓	Core budget	SPD Review
	3,000			✓	Core budget	Project Management
5,439			✓	Core budget	Project Management Costs	
	57,686					
Total Q4	895,493					
Total April 2017 to March 2018	2,548,881					

APPENDIX 7

Summary Consultancy Expenditure Q1 to Q4 per Department					
	Qtr 1	Qtr 2	Qtr 3	Qtr 4	Total to Date
Central Education	7,445	15,457	11,550	41,244	75,696
Culture	4,721	1,519	2,602	2,085	10,927
Economic & Regeneration	140,283	357,801	379,573	514,253	1,391,911
Highways	238	9,290	3,711	85,132	98,370
Schools	2,100	5,575	10,200	6,275	24,150
Waste	7,577	76,012	92,282	100,234	276,105
HRA	11,416	16,801	26,836	9,993	65,047
Adult Services	0	0	0	7,639	7,639
Childrens Services	11,970	15,408	12,255	1,500	41,133
Transformation	15,881	10,963	14,165	17,223	58,232
Council Business	56,208	81,401	78,432	52,229	268,269
Resources	52,936	6,647	114,131	57,686	231,401
Total	310,776	596,875	745,737	895,493	2,548,881